The MLP Group – The partner for all financial matters

Dr. Uwe Schroeder-Wildberg, CEO

MLP

July 2015



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•	Benefits for shareholders	7
•	Key financials 2014	14
•	Impact of regulation	21
•	Outlook MLP	26



The MLP Group at a glance

MLP Group



- → The views and expectations of our clients always represent the starting point in each of these fields
- → We examine the offers of all relevant product providers in the market
- → We then present our clients with suitable options in a comprehensible way so that they can make the right financial decisions themselves

Our product ratings are based on scientifically substantiated market and product analyses.



Consulting services throughout Germany for private, corporate and institutional clients

MLP Group

MLP:

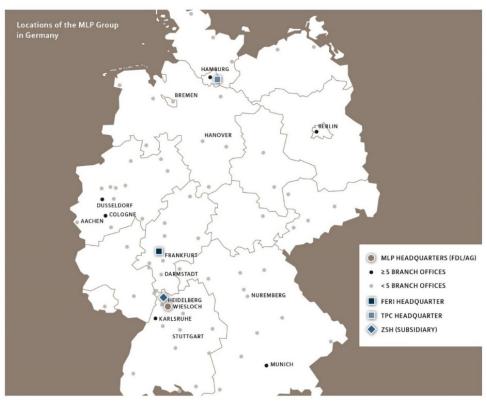
- Approximately 1,950 client consultants
- Approximately 160 offices at least one at every university location
- Approximately 1,300 employees at company HQ and at local offices

FERI:

- Approximately 220 employees
- International locations: Vienna, Zurich and Luxembourg

TPC:

- Approximately 25 employees
- Client consulting together with MLP client consultants





MLP Group – An Overview

Clients		 More than 845,000 private clients in the mass affluent segment of the market target groups: graduates (i.e. physicians, solicitors, engineers and economists) Over 200 private clients in the HNWI market & over 5,000 corporate clients, employers and institutional clients 			
areas	Old-age provision	Brokered premium sum for new business totalled €4.1 billion in 2014. Occupational pension provision accounted for around 12% of this figure. 49%			
business	Wealth Management	€27.5 billion in assets under management as at December 31, 2014 in business with mass affluent clients, HNWI and institutional investors.	, o		
Main	Health insurance	Private health insurance, supplementary private health insurance, long-term care, occupational health insurance, statutory health insurance. 9%			
Top Financials MLP Share		FY 2014: Total revenue: € 531.1 million Equity Ratio: 23.2% Dividend per share: € 0.17 EBIT: € 39.0 million Core Capital Ratio: 13.6% Return on Equity: 7.80 Net profit: € 29.0 million			
		Shares outstanding: 107,877,738 Free Float: 48.02% (Definition on the German stock exchange) Average daily trading volume: 70,800 (Xetra, 12-month average as at June 30th, 2015)			



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MLP – Benefits for shareholders

More diversified revenue mix and cost control

1 Stability

Attractive dividend policy

2 Attractive ROI

Stable shareholder structure

3 Consistency in strategy



Significant strengthening of the revenue base through strategic further development



Company pensions

Wealth Management

Real estate

Broadening Non-life

2004

Formation of business division "company pensions"

2008

Acquisition of TPC

2006

MLP acquires stake in FERI AG

2011

MLP acquires the remaining shares in FERI as scheduled

2011

Start of real estate offerings

2014

Expansion of the real estate offerings

2015

Acquisition of DOMCURA Group

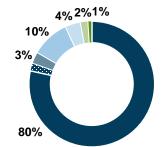
- Underwriting agency
- Further, strategically relevant business segment
- Significant potential with existing business

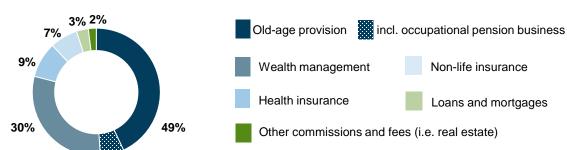
FY 2005

FY 2014

Revenue from commissions and fees: € 467.9 million

Revenue from commissions and fees: €486.9 million







Underwriting agency selects the appropriate insurer from the marketplace





Application

Consultancy

(Sales commission)

Underwriting agency

(Administration and additional sales commission)

Contract

Collection/ disbursement

Claim

Service + administration

Insurers

(Risk margin)

Claim

Risk carrier

Risk carrying

Product sales

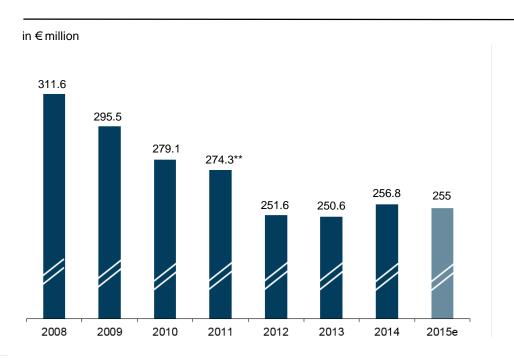
Consulting + conclusion



Administration costs reduced by more than €50 million – solid foundation for the future



Administrative costs*



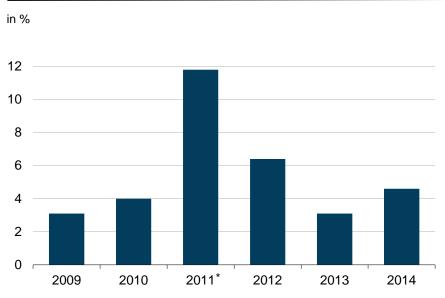
^{*} Definition: Personnel expenses, depreciation and amortisation and other operating expenses



^{**} Adjusted to include one-off expenses

Attractive dividend policy: pay-out ratio of 50% to 70%

Return on dividend



* Including special dividend

- In the future, pay-out ratio of 50% to 70% of Group net profit
- At the same time capital is required for:
 - Acquisitions
 - Investments
 - Capital management (Basel III)



Share details	WKN: ISIN: Börsen:	656 990 DE0006569908 XETRA, Frankfurt, other regional exchanges
Shareholder structure	Dr. h. c. Manfred Lautenschläger HDI Barmenia Allianz SE Angelika Lautenschläger Freefloat (Def. Deutsche Börse) Harris Associates FMR LLC Schroders PLC Franklin Templeton	23.53% 9.48% 6.67% 6.27% 6.03% 48.02% 9.82% 7.10% 3.07% Freefloat HDI Pensionskasse
Research coverage	Equinet/ESN Bankhaus Lampe Main First Independent Research HSBC Global Research	Accumulate PT 4.30 Buy PT 4.20 Underperform PT 3.60 Hold PT 4.50 Underweight PT 3.90



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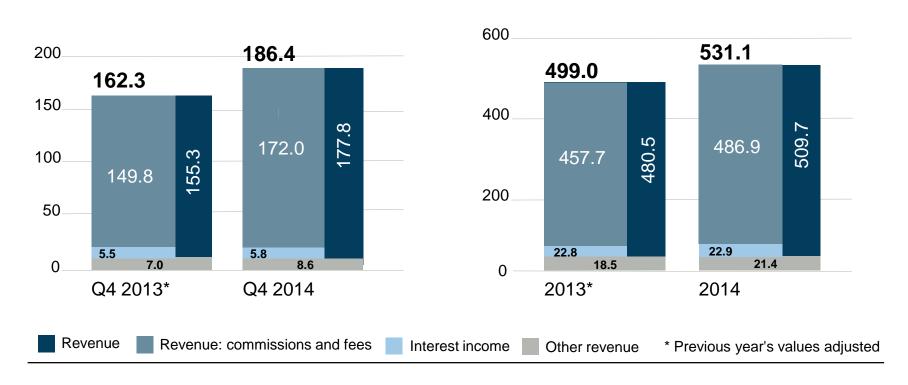
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FY 2014: Total revenue rises to €531.1 million

Total revenue in Q4

Total revenue in FY





Upturn in old-age provision – new record in the wealth management

Revenue

in € million

Old-age provision
Wealth management
Health insurance
Non-life insurance
Loans and mortgages**
Other commissions and fees
Interest income

Q4 2014	Q4 2013*	Δ in %
106.6	88.3	20.7
41.3	37.7	9.5
11.6	11.5	0.9
5.0	5.4	-7.4
4.5	4.7	-4.3
3.0	2.0	50.0
5.8	5.5	5.5

2014	2013*	Δ in %
239.7	219.9	9.0
147.0	138.1	6.4
43.5	47.8	-9.0
34.6	32.5	6.5
13.6	14.5	-6.2
8.4	4.9	71.4
22.9	22.8	0.4



^{*} Previous year's values adjusted, ** excluding MLP Hyp

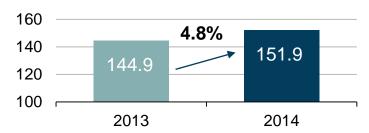
Continuingly difficult environment – MLP gains market share

New business in the market remains well below normal levels

Market development

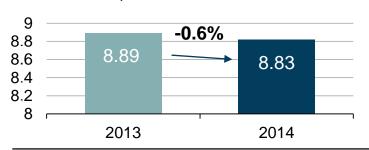
Old-age provision:

Premium sum of new business in € billion



Health insurance:

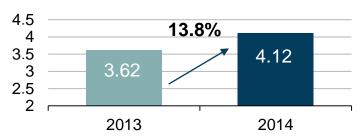
Holders of comprehensive insurance in millions



MLP development

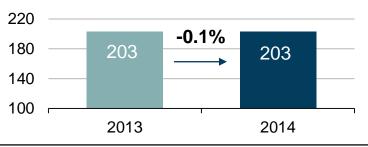
Old-age provision:

Premium sum of MLP's new business in € billion



Health insurance:

Holders of comprehensive insurance in thousands



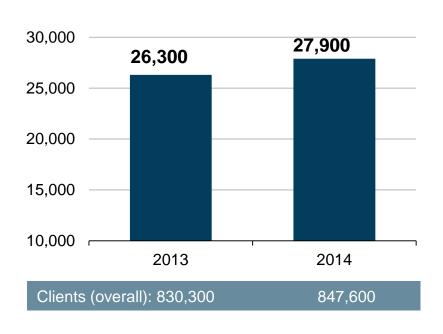
Sources: German Insurance Association (GDV e.V.), Association of Private Health Insurers

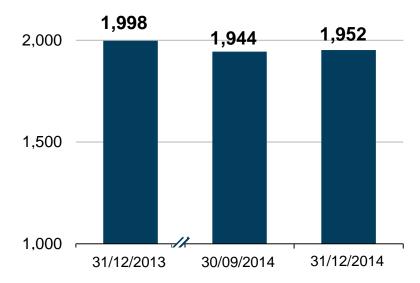


27,900 new clients

New clients (gross)

Client consultants







FY 2014: EBIT rose by 27 percent to €39.0 million

Income statement

in € million

	Q4 2014	Q4 2013*	2014	2013
Total revenue	186.4	162.3	531.1	499.0
EBIT	29.6	20.5	39.0	30.7
Finance cost	-1.2	0.2	-1.3	0.2
EBT	28.4	20.7	37.6	30.8
Taxes	-6.6	-4.7	-8.7	-6.9
Group net profit	21.8	16.0	29.0	23.9
EPS in € (diluted/undiluted)	0.20	0.15	0.27	0.22



Return on equity 7.8 percent

n € million			
	31/12/2014	31/12/2013*	
Intangible assets	156.2	155.3	Equity ratio:
Financial investments	145.3	146.1	23.2% (24.2%)
Cash and cash equivalents	49.1	46.4	,
Other receivables and other assets	117.7	104.7	 Return on equity:
Shareholders' equity	376.8	370,5	7.8% (6.4%)
Equity ratio	23.2%	24.2%	 Core capital ratio:
Other liabilities	117.8	108.7	13.6% (16.7%)
Total	1,624.7	1,533.6	

^{*} Previous year's values adjusted



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Fundamental changes in the market

Trend

Client behaviour

- → Fundamental <u>scepticism</u> on the part of clients towards the financial industry since the outbreak of the financial crisis
- → Quick and inexpensive <u>information possibilities</u> for clients via the internet
- → Distinct desire to make their own financial decisions

Demographics

- → Rising life expectancy and low birth rate lead to a significantly ageing society
- → Increasing pressure on state social welfare systems
- → Number of people in work constantly falling

Regulation

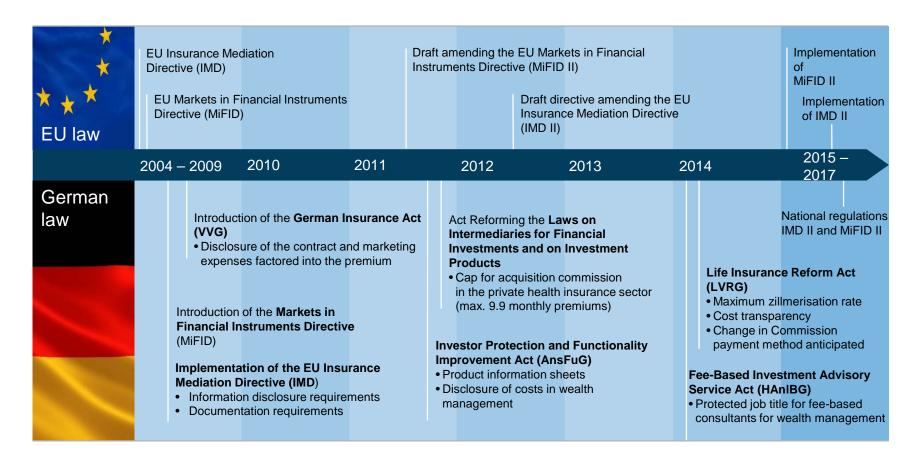
- → Since 2004 and especially since 2008 intensive regulation
- → In addition to impacting at the product level, regulation also particularly applies to the <u>training</u> of consultants, documentation and transparency

Effects

- Intense competition
- Quality of consulting services and differentiation from the competition continue to gain in significance
- Contract conclusion for simple products sometimes takes place without consultation
- Great need for private and occupational old-age provision as well as private health insurance
- Recruiting: Good labour market perspectives leads to a "war of talents" for well-educated/trained individuals
- Significant rise in administrative activities burdens productivity
- Increase in fixed costs for training, IT systems and administration
- Quality becoming an increasingly important aspect

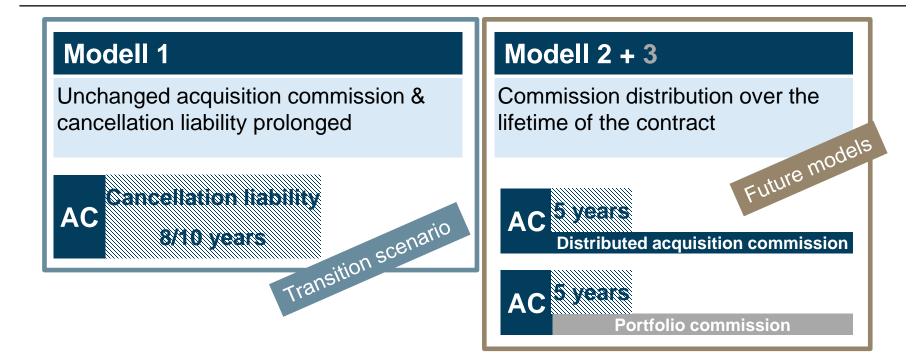


Regulation strongly increased since 2004





Life Insurance Reform Act (LVRG) – Inducing possible future commission models



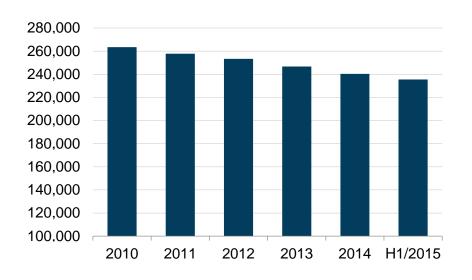
Some insurance companies plan changes starting not before 2016



Significant increase in consolidation within the market due to LVRG

Number of insurance intermediaries in Germany

Effects of the Life Insurance Reform Act (LVRG)



- Quality of consultancy and portfolio will become even more important
- Sale organisations with a high cancellation rate will lose trail commissions
- Major challenges for pyramid sales organisations

Source: DIHK, entries in the Insurance Intermediary Register



MLP's business model is well aligned for the altered market conditions

Success factors	MLP
Client-centred business model	 No own products – MLP selects from the ranges offered by relevant providers Leading training and further training, high quality consulting Fulfilment of the highest regulatory requirements (Insurance broker, banking license, AIFM license)
Size & financial strength	 Germany's largest insurance broker / IFA 1,931 consultants AuM of €29.0 billion
IT support & back office	Extensive investments in IT Specific support for consultants through service centres Preparation of online contract conclusion process for simple products
Cost control	 Significant reduction in administration costs since 2008 Continuous cost control implemented Revenue costs are largely variable



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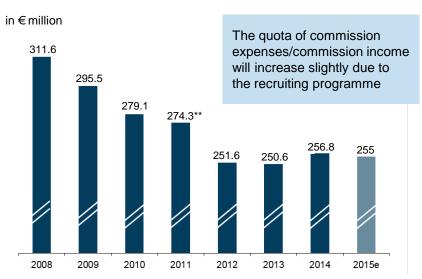
Continuation of the growth initiatives

	Priorities	
1. Online strategy	 Expansion of the internet into an important interface for acquiring new clients and stimulating interest among potential clients MLP financify established as heading when addressing young adults Online sale of basic products planned Video conferences and e-signatures as service for existing customers planned 	
2. Recruiting	 New consultant start-up programmes introduced in 2013 as the basis Easement for new consultants to start into self-employment Revision of education for new consultants Expansion of the internship programme Continuation of the strategy to open new offices in the university segment → The quality of new consultants remains the top priority 	Making MLP more independent of short-term market
3. Broadening the revenue basis	 Further strengthening of the real estate business introduced in 2014; three new product partners Expansion of the non-life insurance segment – Acquisition of the DOMCURA Group Further strengthening of the Real and Alternative Assets segment at FERI; further acquisitions possible at FERI Further expansion of wealth management activities 	influences



Outlook: MLP anticipates EBIT above previous year's level

Administrative costs*



Definition: Personnel expenses, depreciation and amortisation and other operating expenses

Sales revenue

In each case compared to the previous year

	2015
Revenue from old-age provision	Stable development
Revenue from health insurance	Slight increase
Revenue from wealth management	Slight increase
Other commissions and fees (real estate)	Significant increase



^{**} Adjusted to include one-off expenses

[→] Despite continuingly difficult markets and extensive investments, MLP anticipates a slight increase in EBIT for 2015

Summary

- MLP has targetedly further developed its business model in the past few years.
- Despite operating in difficult markets, MLP ended 2014 on a high note and was able to increase its market shares.
- Consolidation is now starting to gather momentum in Germany.
- MLP is optimally positioned for the new requirements and will benefit over-proportionally from a recovery in the market.
- MLP will continue its process of modernisation. The main objectives here include recruiting new consultants, implementation of the online strategy and further diversification of the revenue basis.
- With the acquisition of the DOMCURA group MLP is opening up a further strategically relevant business field – positive income contribution anticipated already in 2015
- The 2015 outlook underlines the commitment to delivering profitable growth despite difficult market environment and comprehensive future investments.



Contact

MLP Corporate Communications Alte Heerstr. 40 69168 Wiesloch Germany

- Jan Berg, Head of Corporate Communications
- Andreas Herzog, Head of Investor Relations and Financial Communications

Tel.: +49 (0) 6222 308 8320 Fax: +49 (0) 6222 308 1131

investorrelations@mlp.de www.mlp-ag.com



Appendix



The MLP Group at a glance

The MLP Group is the **partner for all financial matters** – for private clients, companies and institutional investors. With our three brands, each of which enjoy a leading position in their respective markets, we offer a **broad range of services**:

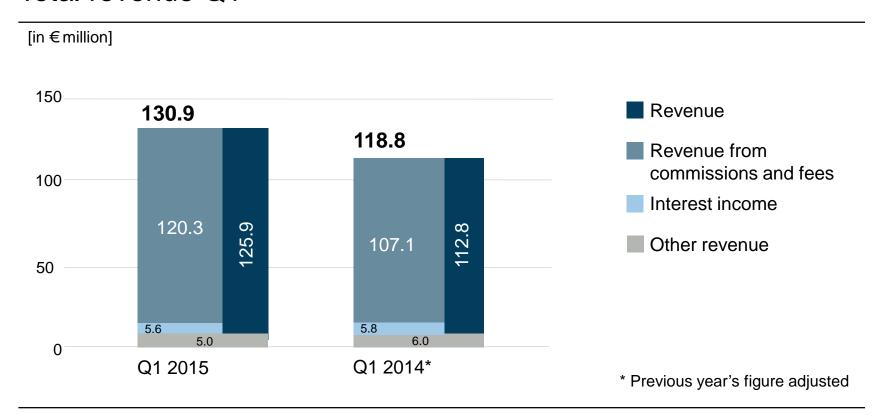
- MLP Finanzdienstleistungen AG: The dialogue partner for all financial matters
- FERI AG: The investment expert for institutional investors and high net-worth individuals
- TPC GmbH: The specialist in occupational pension provision management for companies

The views and expectations of our clients always represent the starting point in each of these fields. Building on this, we then present our clients with suitable options in a comprehensible way so that they can make the right financial decisions themselves. For the implementation, we examine the offers of all relevant product providers in the market. Our product ratings are based on scientifically substantiated market and product analyses.



Q1 2015 - Total revenue rises to €130.9 million

Total revenue Q1





Q1 2015 – Strong growth in wealth management

Revenue

ſin	€	mil	lion]	
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	Q1 2015	Q1 2014*	Δ in %
Old-age provision	42.0	40.1	4.7
Wealth management	40.7	32.6	24.8
Health insurance	11.8	11.4	3.5
Non-life insurance	20.1	18.8	6.9
Loans and mortgages**	3.2	2.9	10.3
Other commissions and fees	2.5	1.3	92.3
Interest income	5.6	5.8	-3.4

^{*} Previous year's figures adjusted; ** excluding MLP Hyp



Q1 2015 – Assets under Management reach €29.0 billion

Assets under Management

Premium sum: old-age provision

[in € billion] [in € million] 29.0 30 27.5 700 28 630 26 24.4 570 600 24 22 20 500 18 16 400 14 12 10 300 31/03/2014 31/12/2014 31/03/2015 Q1 2014 Q1 2015



Q1 2015 – Core capital ratio: 14.3 percent

[in € million]			
	31/03/2015	31/12/2014	
Intangible assets	154.0	156.2	
Financial investments	175.9	145.3	Equity ratio: 23.3%
Cash and cash equivalents	52.5	49.1	• Core capital ratio: 14.3%
Other receivables and other assets	98.4	117.7	
Shareholders' equity	378.6	376.8	
Equity ratio	23.3%	23.2%	
Other liabilities	91.3	117.8	
Total	1,627.1	1,624.7	



Acquisition of the DOMCURA Group

Business model

Underwriting agency for private and commercial coverage concepts

- Expertise in the fields of development, job processing, issuing of policies, contract management, collection and claims processing
- Coverage fields: private non-life insurance, personal insurance and commercial insurance
- Business partners: around 5.000 market participants (insurance brokers, pools, sales offices)

Foundation	Office	Employees	Inventory
1980	Kiel	289	€187 million



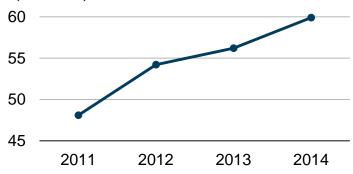
DOMCURA – Key transaction data

The purchase price amounts to €18 million, 66.6% paid directly (in cash) and 33.3% paid by means of a **Purchase price** capital increase through contributions in kind • 41.6% with economic effect as of January 1, 2015 Purchase and transfer of • 25.0% with economic effect as of January 1, 2017 (share without participation in profits) 66.6% of shares 33.3% through a capital increase using authorised capital of MLP AG in exchange for contributions in kind Share price: average closing price of the share during the 15 trading days prior to signing the contract Increase in · Lock-up: 6 months capital stock for a further 33.3% Share capital rises slightly by 1.35%. As MLP anticipates a positive income contribution from DOMCURA of shares already in 2015, shareholders will also benefit from the acquisition in the first year. • Through his shareholding, the founder of DOMCURA participates in the success of MLP in the long term. **Conditions for** Consent of the German Federal Cartel Office completion • EBIT multiple: 10.6 x Valuation



Considerable potential – both in the DOMCURA business and in cooperation with MLP

Development of revenue DOMCURA (€ million)*



	2011	2012	2013	2014
EBIT*	2.0	1.0	1.0	1.7

^{*} All figures according German Commercial Code (HGB)

- Average growth in revenue of 7.6 % p.a.
- Importance of non-life insurance is growing throughout the market – small brokers can no longer perform market screening on their own
- Expansion of the DOMCURA business model within the MLP Group planned
- Additional sales synergies in conjunction with existing MLP business



Significant advantages for DOMCURA business partners and MLP clients

MLP clients (private and corporate)

- Client support processes, services and contract processing will be further improved
- Even more individual solutions possible by bundling several insurers in one coverage concept
- Price-performance ratio can be further improved

DOMCURA business partners

- Business model is secured in the long term and can be considerably expanded through the MLP Group
- DOMCURA benefits from the comprehensive market expertise of the MLP Group
- High continuity in the Executive Board ensured – also through the shareholding structure
- DOMCURA will remain a strong and reliable partner in the future

