

ODDO BHF Autumn Round Table

Frankfurt

October 30, 2025

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Highlights MLP Group

- Broad and strategically interlinked positioning of the MLP Group
 is taking effect and shows its future potential, supported by overall trends
- MLP Group listed in SDAX —
 Attractive dividend policy, dividend payout for 2024: +20 % yoy
- Record highs in key figures as a basis for recurring revenues —
 Assets under management at €63.9 billion and
 Non-life insurance premium volume at €785 million



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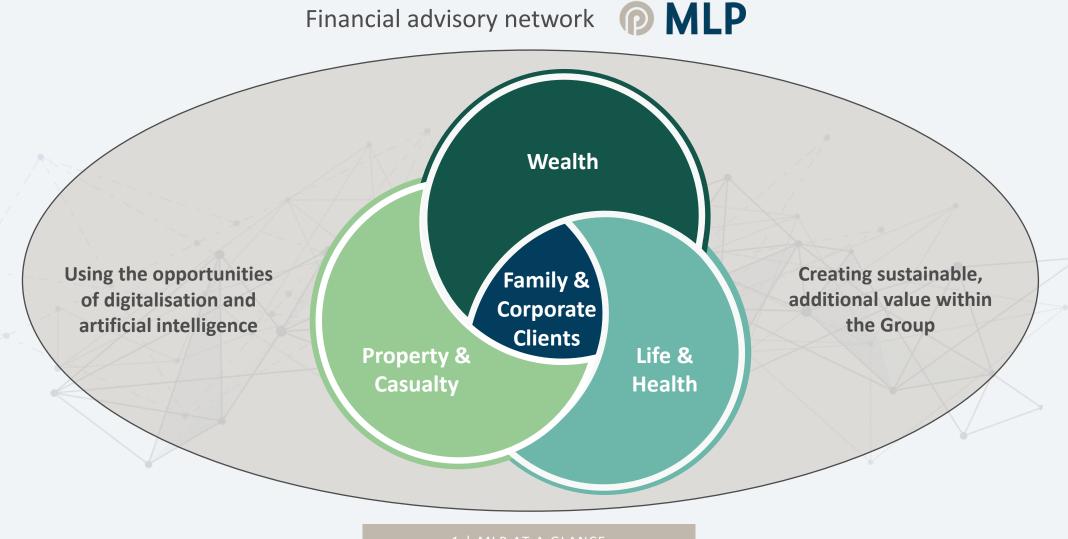
1 | MLP AT A GLANCE

2 | AI AND CORPORATE CLIENTS

3 | FORECAST 2025 AND PLANNING 2028



Diversified business model





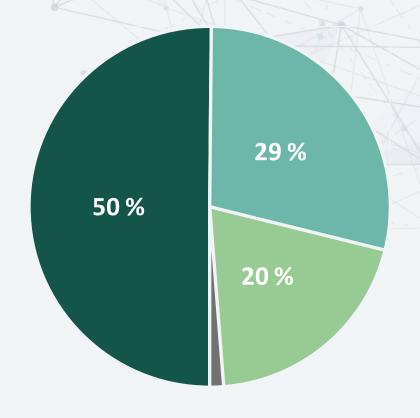
Strong growth in the Wealth competence field

Sales revenue breakdown into competence fields

€ million, Dec 31, previous year's values in brackets

Wealth	520	(408)	+27 %
Wealth management	380	(308)	+23 %
Interest income	90	(66)	+38 %
Real estate brokerage	35	(20)	+73 %
Loans and mortgages	15	(14)	+3 %

Others	13	(38)	-66 %
Real estate development	5	(31)	-85 %
Other commissions and fees	8	(7)	+16 %



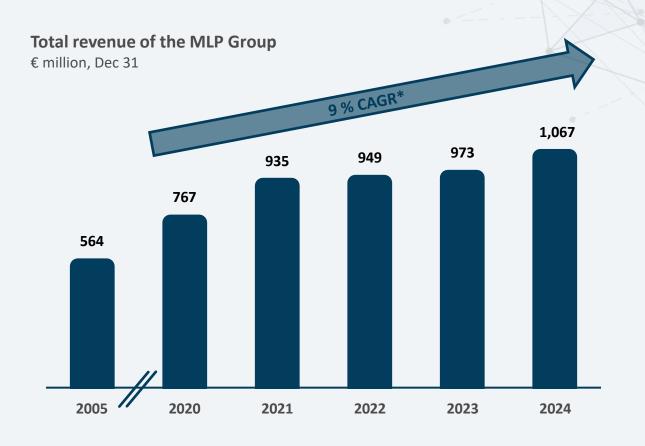
Life & Health	298	(294)	+1 %
Old-age provision	234	(234)	+0 %
Health insurance	64	(60)	+6 %

Property & Casualty	206	(201)	+3 %
Non-life insurance	206	(201)	+3 %

| MLP AT A GLANCE



Total revenue exceeds 1 billion euros for the first time



Recurring revenue

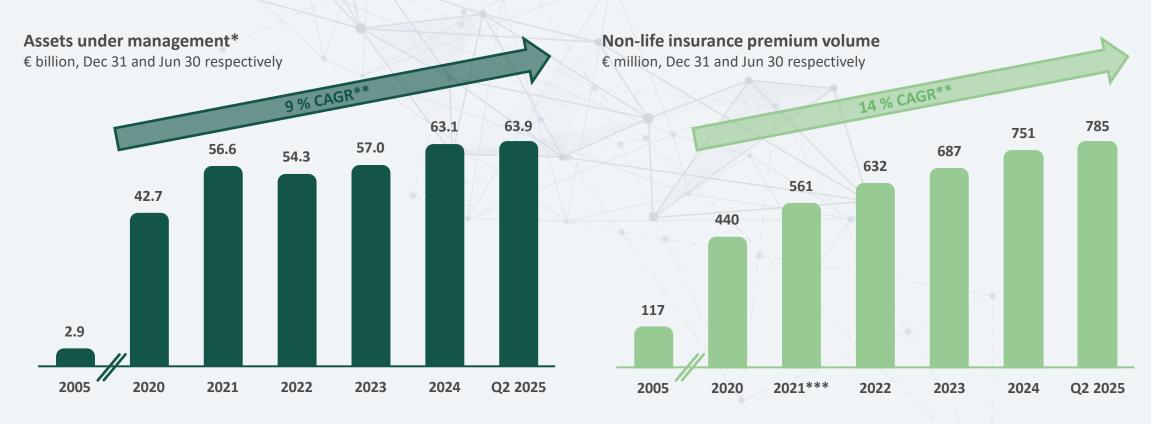
Proportion of sales revenue, Dec 31

68 % of the sales revenue are **recurring** (€708 million)



^{*} Compound annual growth rate (period 2020-2024)

Record levels in key figures



^{*} Contains wealth management and interest income



^{**} Compound annual growth rate (period FY 2020 – Q2 2025)

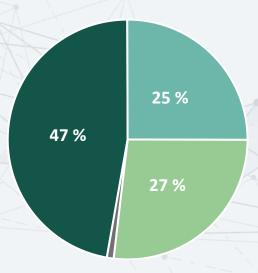
^{***} As from 2021 incl. first-time consolidation of the companies in the Industrial Broker segment; also including RVM with effect from April 1, 2021

H1 2025: New record set for total revenue

Sales revenue breakdown into competence fields

€ million, Jun 30, previous year's values in brackets

Wealth	244	(240)	+2 %	
Life & Health	130	(123)	+5 %	47 %
Property & Casualty	139	(131)	+6 %	,6
Others	5	(7)	-33 %	



Income statement			
MLP Group (€ million)	6M 2025	6M 2024	Δ
Total revenue	529,1	514,3	+3 %
EBIT	42,7	48,7	-12 %
Finance result	-0,9	5,5	-117 %
EBT	41,8	54,1	-23 %
Income taxes	-12,9	-16,4	-21 %
Net profit	28,9	37,8	-23 %
EPS in Euro	0,26	0,35	-24 %

Detailed information can be found on our website: https://mlp-se.com/corporate-calendar/results-for-the-first-half-year-and-the-second-quarter-2025/ Definitions of key figures can be found on our website: https://mlp-se.com/investors/mlp-share/key-figures/



Attractive dividend policy & valuation

Earnings per share (EPS) and dividend per share (DPS)



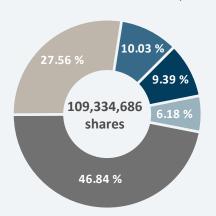
Dividend policy:
Distribution of
50-70 %
of net profit

EPS planning 2028

90-95 cents

Stable shareholder structure

Notifications made to MLP, Jan 9, 2025



Family Lautenschläger (pooling agreement)

HanseMerkur Krankenversicherung auf Gegenseitigkeit

Barmenia Versicherungen a. G., Gothaer Versicherungsbank VVaG

Allianz SE

Freefloat (Definition Deutsche Börse)*

* thereof shareholdings of the Executive Board 2.21 %

Research Coverage*			
NuWays	Buy	TP	€ 13.00
ODDO BHF	Outperform	TP	€ 11.00
Metzler	Buy	TP	€ 9.80
Pareto Securities	Buy	TP	€ 9.80
Consensus estimate		Ø TP	€ 10.90

^{*} date of last update: Aug 21, 2025



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Al increases client benefit and creates process efficiency

Development steps towards an AI service agent:

1.

Identification of queries and routing

enable precise classification and targeted distribution of client enquiries

1. 2.

Smart FAQs and process completion

provide clients with real-time answers and efficient process guidance

1. 2. 3.

End-to-end processing

enables comprehensive and conclusive handling of service processes

The Al service agent offers clients anytime availability and comprehensive handling of simple requests

Initial example from the MLP Group

At DOMCURA, an **Al agent** handles the **end-to-end processing** of all **property insurance claims**.

Claims reported by clients

Identification of queries

Process completion

Case handling & settlement

Payment to clients





Expansion of corporate clients: Growing digital platform: pxtra for serving the corporate benefits market

In times of shortage of skilled specialists, corporate benefits support companies in retaining and attracting employees.



Implementation via digital platform

Successful expansion

Already

> 200 corporate clients

Already

> 10,000 users

Scalability through the use of AI



corporate benefits

from the MLP Group by:

Expansion of corporate clients: New digital platform RVM SmartProtect for tapping into the SME market

RVM Group

Industrial insurance

Target group corporate clients:
Industrial clients

RVM SmartProtect Commercial insurance

Target group corporate clients:

Commercial clients

Know-how & specialists

Addressing highpotential MLP client target groups in the fast-growing SME market segment RVM SmartProtect as a digital end-to-end platform

Establishment of a virtual team of experts for MLP consultants

Digitisation of entire business processes



Development of individual concepts





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Forecast 2025

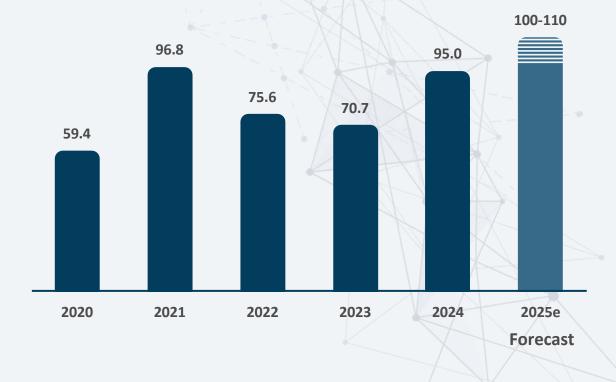
Sales revenue

very positive: ++, positive: +, neutral: 0, negative: -, very negative: --



Forecast includes only a small amount of performance-based compensation

EBIT € million, Dec 31







Planning 2028 reaffirmed – growth in all competence fields

EBIT €140 – €150 million Total revenue €1.3 – 1.4 billion

- + Digitalisation strategy
- + Cost efficiency

- + Unlocking potential in the corporate client business through the extensive MLP network
- + Expansion of non-life insurance premium volume to €1.0 1.1 billion
- + Unlocking potential in the family client business, as well as among high net worth individuals and institutional clients
- + Expansion of assets under management to €75 81 billion

Property & Casualty

Planning

2028

Life & Health

Wealth

Forecast 2025

+ **Demographic development** is increasing the need for advisory services in the family client business

+ Shortage of skilled specialists is driving demand for corporate benefits (including occupational health insurance and occupational pension provision) in the corporate client business

EBIT €100 - 110 million

B | FORECAST 2025 AND PLANNING 2028



Summary MLP Group

- Stable business model with high percentage of recurring revenues and solid balance sheet structure
- Successful growth path and ambitious future plannings
- Stable shareholder structure and attractive dividend policy



We are happy to answer any questions you may have Your contact



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Details on upcoming events can be found on our website: https://mlp-se.com/investors/financial-calendar/

