

Deutsches Eigenkapitalforum

Frankfurt

November 25, 2025

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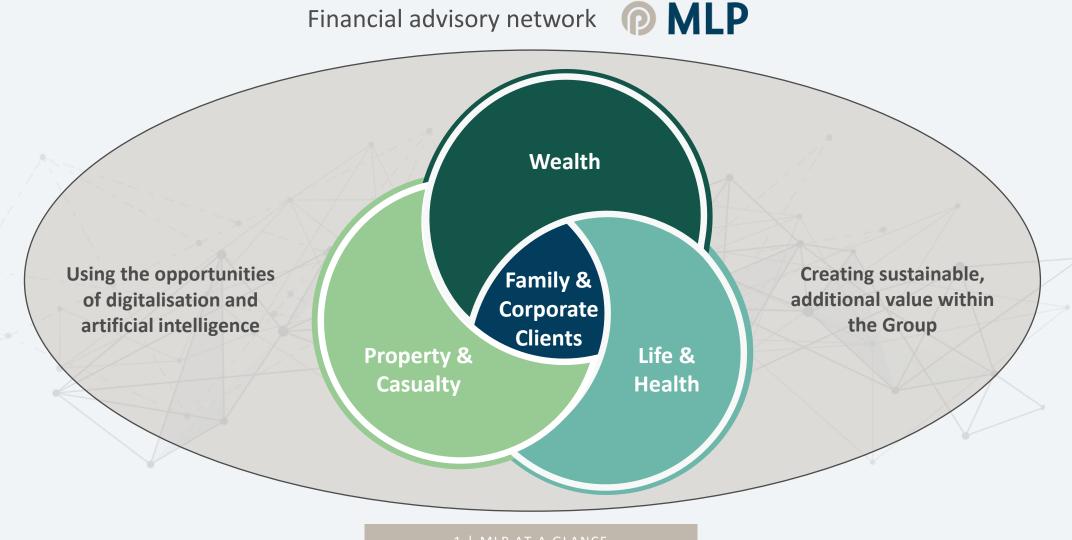


Highlights MLP Group

- Broad and strategically interlinked positioning of the MLP Group
 is taking effect and shows its future potential, supported by overall trends
- MLP Group listed in SDAX –
 Attractive dividend policy, dividend payout for 2024: +20 % yoy
- Record highs in key figures as a basis for recurring revenues:
 Assets under management (€64.2 billion) and
 non-life insurance premium volume (€794 million)



Diversified business model





Al increases client benefit and creates process efficiency

Development steps towards an AI service agent:

1.

Identification of queries and routing

enable precise classification and targeted distribution of client enquiries

1. 2.

Smart FAQs and process completion

provide clients with real-time answers and efficient process guidance

1. 2. 3.

End-to-end processing

enables comprehensive and conclusive handling of service processes

The Al service agent offers clients anytime availability and comprehensive handling of simple requests

Initial example from the MLP Group

At DOMCURA, an Al agent

At DOMCURA, an Al agent handles the end-to-end processing of all property insurance claims.

Claims reported by clients

Identification of queries

Process completion

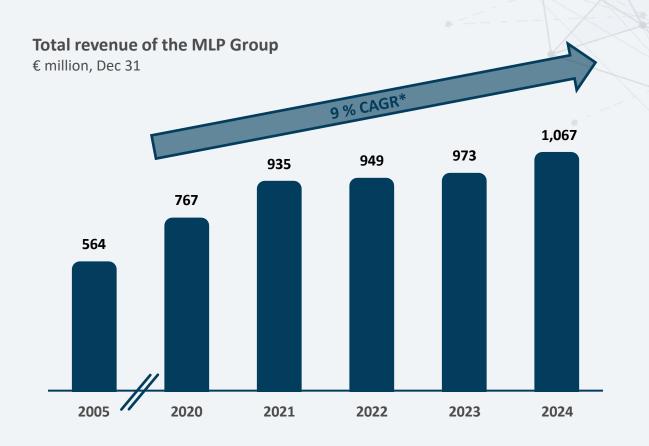
Case handling & settlement

Payment to clients





Total revenue exceeds 1 billion euros for the first time



Recurring revenue

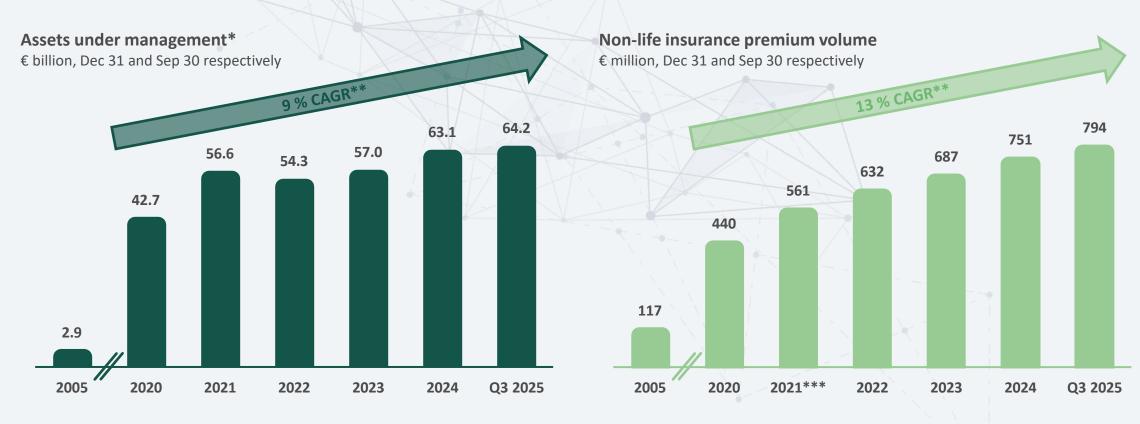
Proportion of sales revenue, Dec 31

68 % of the sales revenue are **recurring** (€708 million)



^{*} Compound annual growth rate (period FY 2020 – FY 2024)

Key figures reach new record highs



^{*} Contains wealth management and interest income



^{**} Compound annual growth rate (period FY 2020 – 9M 2025)

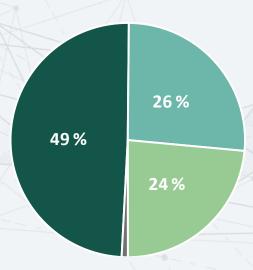
^{***} As from 2021 incl. first-time consolidation of the companies in the Industrial Broker segment; also including RVM with effect from April 1, 2021

9M 2025: Total revenue reaches new record high

Sales revenue breakdown into competence fields

€ million, Sep 30, previous year's values in brackets

Wealth	372	(381)	-2 %
Life O Heelth	100	/102\	14.0/
Life & Health	199	(192)	+4 %
Property & Casualty	177	(165)	+7 %
Others	6	(8)	-24 %



Income statement			
MLP Group (€ million)	9M 2025	9M 2024	Δ
Total revenue	773.1	763.3	+1 %
EBIT	61.1	66.4	-8 %
Financial result	-1.7	4.7	-136 %
EBT	59.4	71.1	-17 %
Income taxes	-14.8	-23.1	-36 %
Net profit	44.6	48.1	-7 %
EPS in Euro	0.41	0.44	-8 %

Detailed information can be found on our website: https://mlp-se.com/corporate-calendar/results-for-the-first-nine-months-and-the-third-quarter-2025/ Definitions of key figures can be found on our website: https://mlp-se.com/investors/mlp-share/key-figures/



Forecast 2025: Adjustment of expected EBIT range

Sales revenue

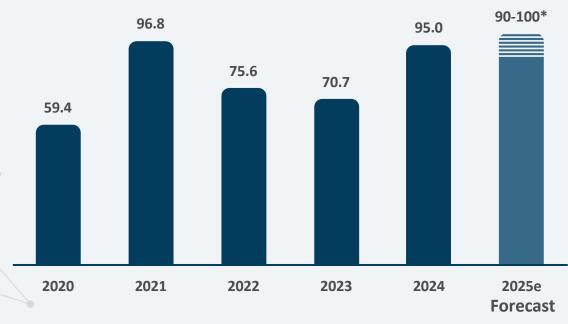
very positive: ++, positive: +, neutral: 0, negative: -, very negative: --



Forecast includes only a small amount of performance-based compensation

EBIT

€ million, Dec 31



*EBIT forecast for 2025 of €90-100 million before possible negative one-off effects from the business focussing at Group company Deutschland.Immobilien. These effects cannot yet be reliably quantified, but should not exceed €12 million in terms of EBIT and might also even have an impact on EBIT of the financial year 2025.

Initial EBIT forecast for 2025 was €100-110 million



Planning 2028: Growth in all competence fields

+ Unlocking potential in the corporate client business through the extensive MLP network

+ Expansion of non-life insurance premium volume to €1.0 – 1.1 billion

- + Unlocking potential in the family client business, as well as among high net worth individuals and institutional clients
- + Expansion of assets under management to €75 81 billion

EBIT €140 – €155 million Total revenue €1.3 – 1.4 billion

- + Digitalisation strategy
- + Cost efficiency

& Casualty

Planning

2028

Life & Health

Wealth

Forecast 2025

- + Demographic development is increasing the need for advisory services in the family client business
- + Shortage of skilled specialists is driving demand for corporate benefits (including occupational health insurance and occupational pension provision) in the corporate client business

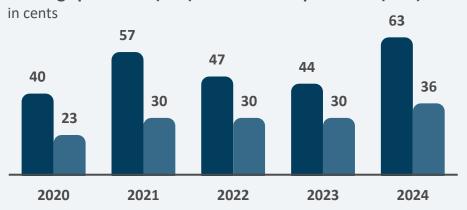
EBIT €90 - 100 million

3 | FORECAST 2025 AND PLANNING 2028



Attractive dividend policy & valuation

Earnings per share (EPS) and dividend per share (DPS)

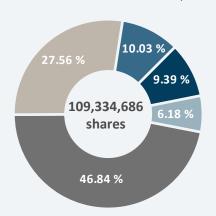


Dividend policy:
Distribution of
50-70 %
of net profit

Earnings per share (EPS) Dividend per share (DPS)

Stable shareholder structure

Notifications made to MLP, Jan 9, 2025



Family Lautenschläger (pooling agreement)

HanseMerkur Krankenversicherung auf Gegenseitigkeit

Barmenia Versicherungen a. G., Gothaer Versicherungsbank VVaG

Allianz SE

Freefloat (Definition Deutsche Börse)*

* thereof shareholdings of the Executive Board 2.21 %

EPS planning 2028

90-99 cents

Research Coverage*					
NuWays	Buy	ТР	€ 12.50		
ODDO BHF	Outperform	TP	€ 10.00		
Metzler	Buy	TP	€ 9.80		
Pareto Securities	Buy	TP	€ 9.80		
Consensus estimate		Ø TP	€ 10.53		

^{*} date of last update: Nov 14, 2025



Summary MLP Group

- Stable business model with high percentage of recurring revenues and solid balance sheet structure
- Successful growth path and ambitious future plannings
- Stable shareholder structure and attractive dividend policy



We are happy to answer any questions you may have Your contact



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