

The MLP Group – The partner for all financial matters

Berenberg & Goldman Sachs Eighth German Corporate Conference, Munich



Agenda

- 1. MLP at a glance
- 2. Strategy
- 3. Business Performance H1 2019
- 4. Outlook



MLP Group

5 Brands – each with outstanding market position

September 3 € 396 million joint premium volume* TPC **MLP DOMCURA** DEUTSCHLAND.Immobilien Platform for The **specialist in** The Partner The investment expert The underwriting occupational provision investment properties for all financial matters for institutional investors agency, Real estate brokerage and focusing on private Old-age provision, Non-life insurance, and project development high net-worth individuals and commercial non-life Health insurance. insurance and insurance >MLP holds a capital Wealth Management, Banking, Loans & brokers stake of 75.1 percent< Mortgages ~1,900 Consultants ~220 Employees Biggest German broker ~50 Employees ~260 Employees Vienna-Zurich-Luxembourg ~130 Branch offices ~5,000 Partners Small solutions & ~5,800 Sales Partners complex balance sheet (insurance brokers, pools, sales offices) issues 37 billion joint AuM*

*H1 2019

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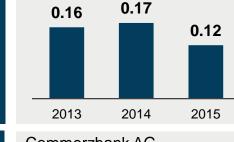


Recent acquisition

on 19 March 2019, closing on

MLP Group – Attractive dividend policy & stable shareholder structure

Attractive Dividend policy Pay out ratio: **50%-70%** of net profit





Broad Research coverage



Dividend per share in €

0.08

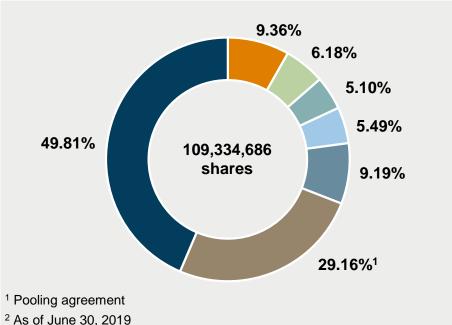
2016

0.20

2017

0.20

2018



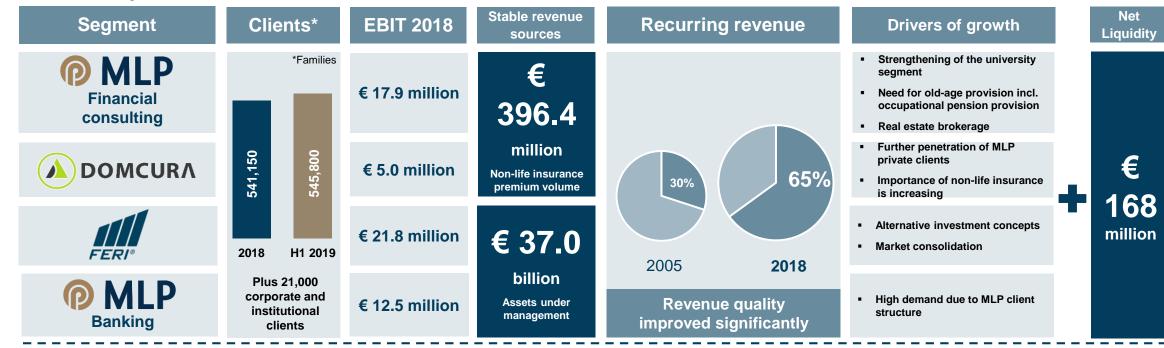
Stable Shareholder structure² Notifications made to MLP SE >3%





MLP Group – Strong substance and high potential

MLP Group



Quality: Stable business with a high proportion of recurring revenue Potential: Growth opportunities in existing business → Positioning and liquidity form a strong basis



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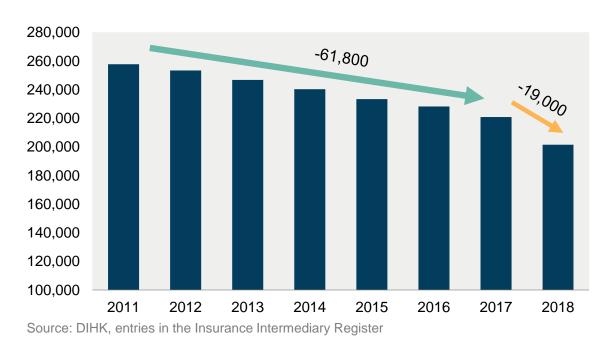
Strategic agenda

Continued cost Inorganic growth Organic growth Strategic focus management The MLP Group continues to target Strengthening of the university Ongoing efficiency management on segment in the private client business: acquisitions and is open for the cost base, which was further through focus on recruiting young opportunities in all fields of consulting. structurally reduced in 2016 consultants and acquiring clients Simultaneous investment in future Further broadening of revenue basis: projects primarily through further expansion of **Implementation** wealth management, non-life insurance and real estate brokerage business **Accelerated implementation of** digitalisation strategy: in particular extension of digital information and service offers Making MLP less dependant to short-term market influences and building on profit level already achieved



Regulation – significant increase in consolidation within the market due to Life Insurance Reform Act (LVRG)

Accelerated drop in the number of intermediaries operating in the market



Trend is ongoing and has accelerated – MLP to play an active role in consolidation process

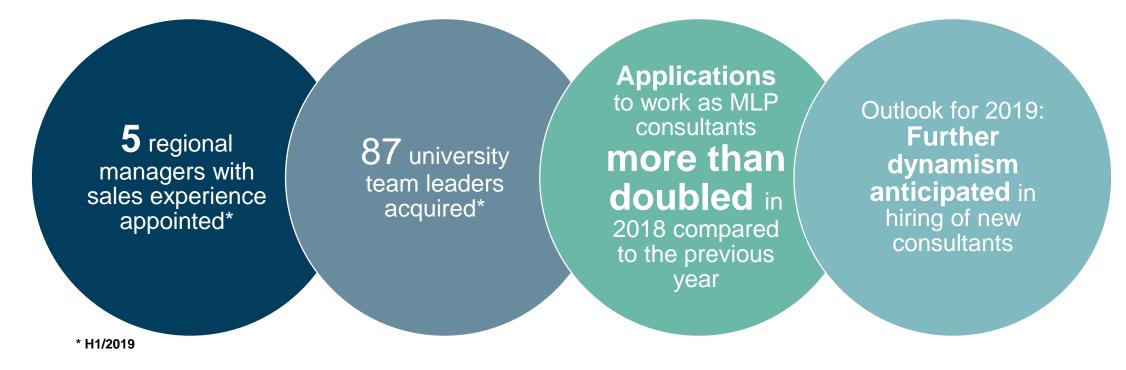
Effects of the Life Insurance Reform Act / Evaluation 2018 – Decision 2019

- Quality of consultancy and portfolio is even more important
- Sale organisations with a high cancellation rate lose trail commissions / Major challenges for pyramid sales organisations
- Evaluation of the LVRG in 2018:
 - Commission-cap still in discussion. Politics actually develop implementation proposals
 - MLP considers restriction on a general basis as not expedient
 - In case of a restriction high quality consulting still has to be rewarded – as already proposed by the BaFin



Ongoing strengthening of the university segment

Successful development



Investments of around € 8 million in the university segment in 2018

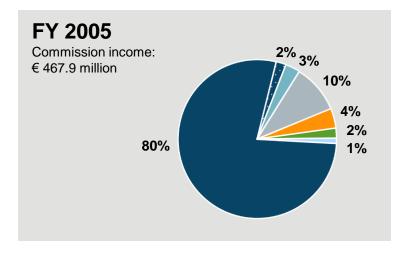
Investments starting to pay off

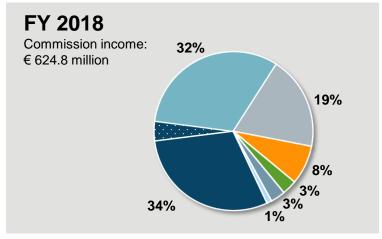


Successful diversification of the revenue basis

Recent acquisition of DEUTSCHLAND.Immobilien to further develop real estate business

Expansion of real Occupational pension estate activities Wealth management **Entry into real estate** Non-life insurance provision 2019 2004 2006 2015 2011 Foundation of the MLP buys shares in FERI AG Start of real estate business MLP acquires DOMCURA MLP acquires shares in "Occupational provision" DEUTSCHLAND.Immobilien 2011 2014 division incl. acquisition of MLP acquires all shares Further development of the **BERAG** in FERI as planned real estate business 2008 Acquisition of TPC



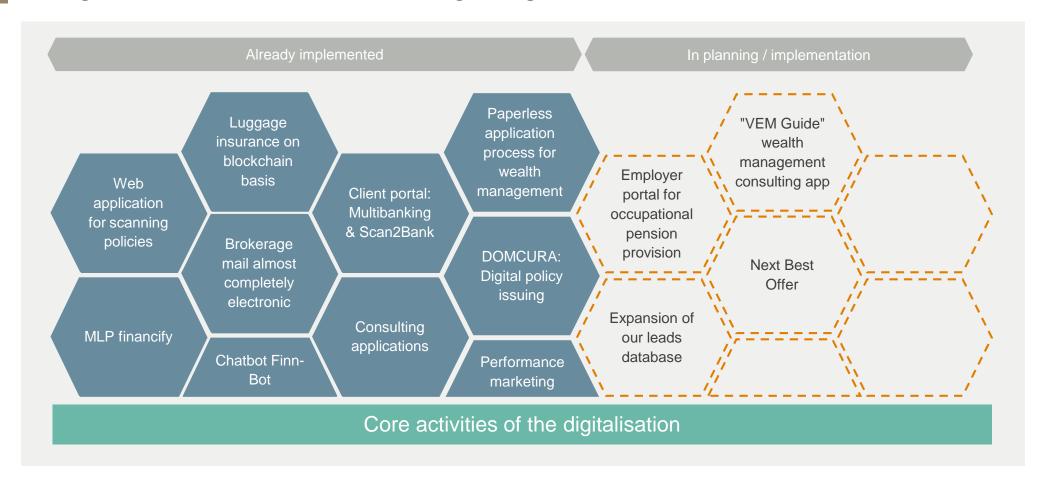






Consistent implementation of digitalisation strategy

Intelligent combination of face-to-face consulting and digital services





Digital support increases consulting efficiency and client proximity

Expanded online client support by MLP consultants







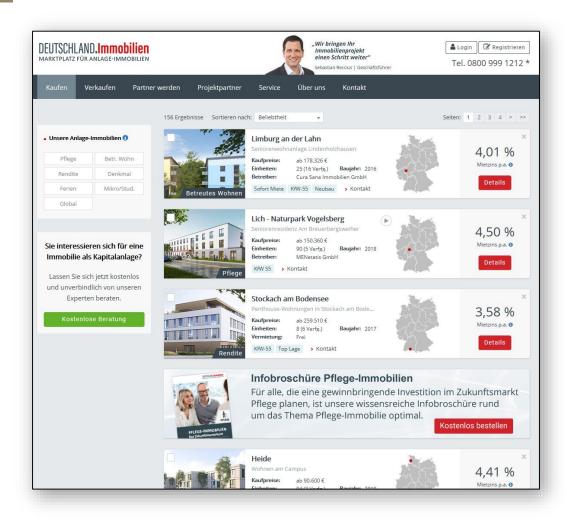
Profile of DEUTSCHLAND.Immobilien

Brokerage and project development in the real estate sector

Key data **Business** model **DEUTSCHLAND.Immobilien** High degree of specialization in the age-DEUTSCHLAND.Immobilien appropriate living/nursing care sector MARKTPLATZ FÜR ANLAGE-IMMOBILIEN Registered office: Hanover **Business** Digital brokerage portal **Project development** Number of companies: 8 companies plus divisions project enterprises **Existing** New Employees: Approximately 50 real estate development Purchase of existing real estate, as well as Digital real estate brokerage from third-**Activities** Sales partners: Approximately 5,800 party providers and from in-house project new developments Close collaboration with operators development Subsequent sale as single residential units



DEUTSCHLAND.Immobilien web portal





B₂B

- Roughly 5,800 sales partners are registered in the system
- Brokers can process all steps, from gathering information, through calculations and reservations, all the way up to the actual sale and commission calculation
- Property developers have complete transparency regarding the sales status of their properties



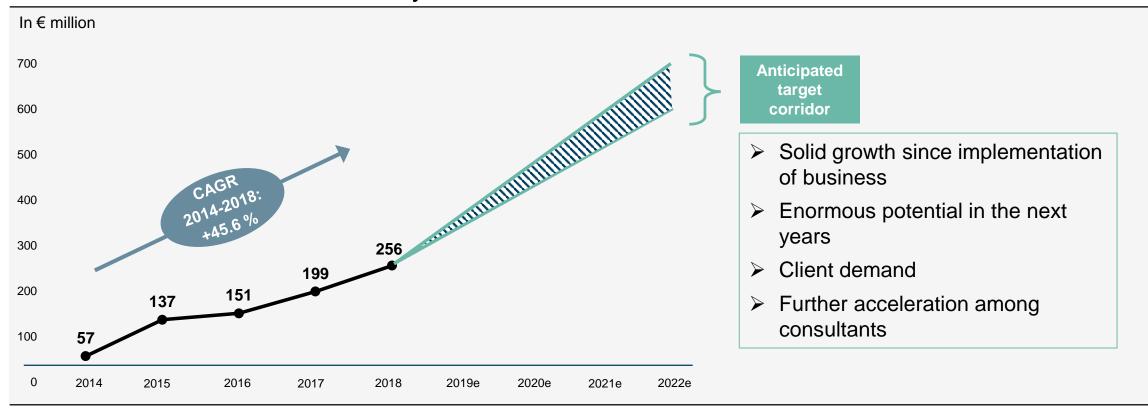
B₂C

- **Several thousand prospective and existing clients** are in the system
- Prospective clients are provided with **regular information** on new products



Enormous potential in real estate brokerage

Real estate volume brokered by MLP consultants





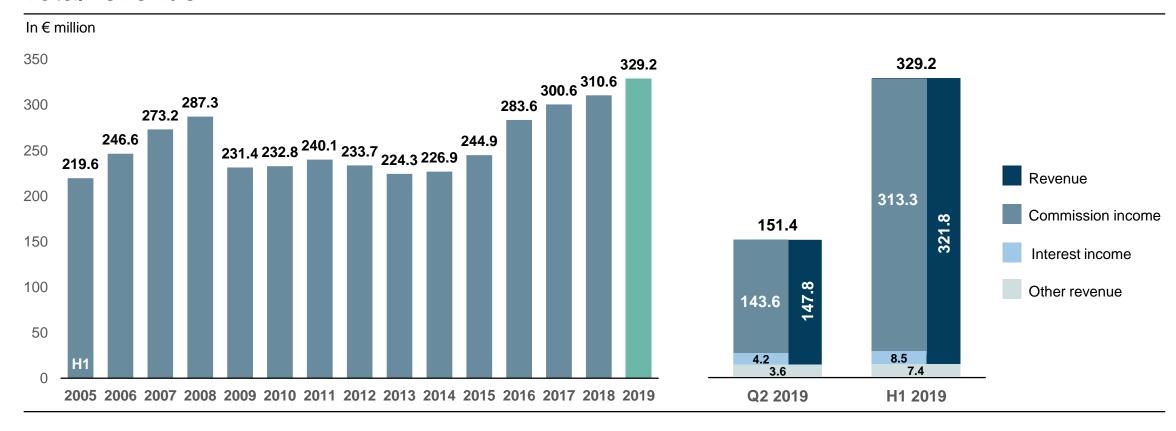
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H1/2019: Total revenue rose to a new high

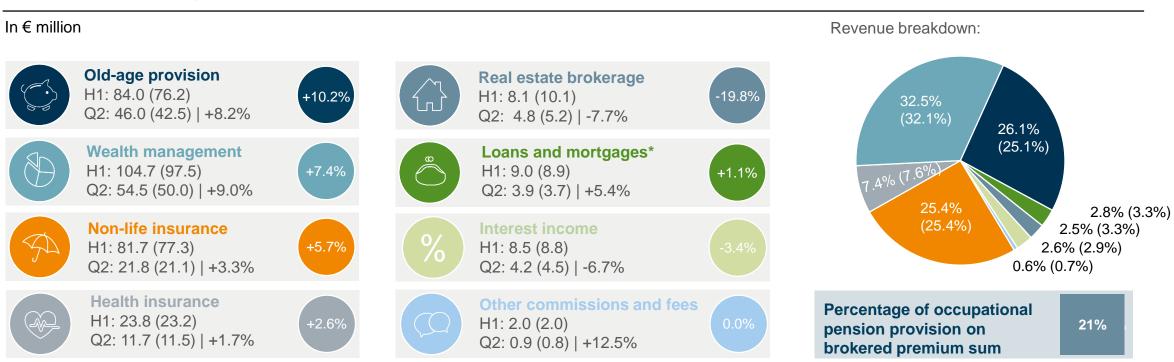
Total revenue





H1/2019: Growth in virtually all fields of consulting

Revenue H1/Q2

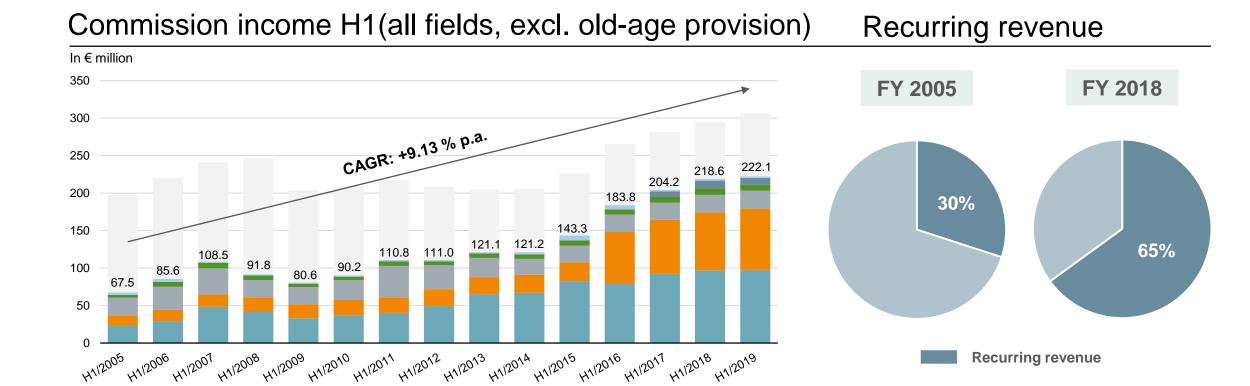


Previous year's values in brackets



^{*} Excluding MLP Hyp

H1/2019: Successful diversification beyond old-age provision





■ Wealth management ■ Non-life insurance ■ Health insurance ■ Loans and mortgages ■ Real estate ■ Other commissions and fees

H1/2019: EBIT of € 12.2 million generated

Income statement

In € million	Q2 2018	Q2 2019	H1 2018	H1 2019
Total revenue	142.7	151.4	310.6	329.2
EBIT	-1.0	-0.3	12.1	12.2
Finance cost	0.0	-0.3	-0.4	-0.6
EBT	-0.9	-0.7	11.7	11.6
Taxes	1.4	0.6	-1.9	-2.6
Net profit	0.5	-0.1	9.8	9.0
EPS in Euro (diluted/basic)	0.00	0.00	0.09	0.08



H1/2019: Core capital ratio at 18.5 %

Balance sheet overview

<u>Assets</u>	In € million	Dec. 31, 2018	June 30, 2019
Intangible assets		155.9	152.7
Property, plant and equipment		78.3	132.8
Financial assets		165.3	178.4
Receivables from clients in the banking business		761.0	787.2
Receivables from banks in the banking business		694.2	687.3
Other receivables and assets		158.1	148.3
Cash and cash equivalents		385.9	471.7

Equity ratio: 15.7 %

Core capital ratio 18.5 %

Eligible own funds: ~ € 262 million

Liabilities and shareholders' equity

Shareholders' equity	424.8	406.3
Provisions	94.5	85.7
Liabilities due to clients in the banking business	1,638.9	1,797.9
Liabilities due to banks in the banking business	81.6	92.4
Other liabilities	165.8	190.1
Balance sheet total	2,421.0	2,586.4



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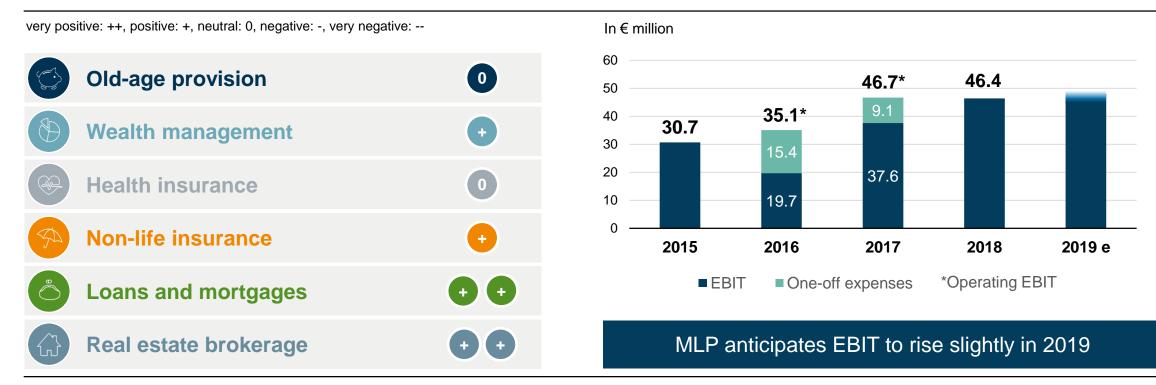
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Forecast for the financial year 2019 confirmed

Qualitative assessment of revenue development

Earnings performance





Summary

- Permanent further development successfully advanced in 2018
- Revenue increased substantially in the first six months continued sound basis for the remainder of the financial year
- Implementation of strategic agenda is well underway significant potential within the entire MLP Group
- Further development of the university segment is delivering results
- Despite repeated comprehensive investments in the future: Slight increase in EBIT in 2019

