

Published on 15 Aug 2025 by



Q2 in line with estimates, guidance confirmed and in reach

Topic: Yesterday, MLP released final Q2 results in line with the preliminary EBIT figure, giving further insights into its moving parts. In detail:

Q2 sales arrived as expected flat yoy at € 228m (eNuW: € 230m), as a mix of manifold revenue drivers: Wealth declined by 4% yoy to € 120m (eNuW: € 117m) due to lower interest income and the much lower performance fees. On an underlying level (sales ex performance fees), the Wealth competence field could actually grow sales by 3.5% yoy. Life & Health grew modestly by 1% yoy to € 66m (eNuW: € 69m) on the back of a strong health insurance business (+8% yoy). Moreover, P&C showed a strong growth of 9% yoy to € 37m (eNuW: € 35m).

As already announced per ad-hoc on 31st July, **Q2 EBIT came in at € 4.9m** with a 2.1% margin (-2.9 pp yoy) in a seasonally weak quarter. The main reason behind this development is a mix of many moving parts:

- 1. Lower interest rate environment: the recent ECB interest rate cuts led to a lower net interest income (NIC) of € 13.2m (Q2'24: € 14.2m), for which we assume an 85% incremental EBIT margin (i.e. a € -0.9m yoy EBIT effect).
- 2. Lower performance fees: Q2'24 had a positive € 5.4m performance fee contribution, whereas Q2'25 only had € 1.6m, due to volatile capital markets. Assuming a 65% incremental EBIT margin of performance fees, this should have led to a negative € 2.5m yoy EBIT effect.
- 3. **Temporarily higher IT costs:** in an anyhow seasonally weak quarter, the timing of temporarily higher IT costs (eNuW: € 1.5m) was unfavorable, further dragging EBIT.

Nevertheless, **MLP confirmed its FY'25 EBIT guidance of € 100-110m.** Although H2'25 now requires an EBIT of € 57-67m (vs. H2'24 of € 46m EBIT incl. a € 16m EBIT contribution from performance fees), in order to reach the guidance, **management feels confident to achieve it.** On the back of continuous momentum in health insurance, non-life insurance as well as RE brokerage (which comed with operating leverage and higher brokerage margins) and with some € 4m in H2 performance fees baked in, **we expect H2 EBIT of € 59m**, in line with the guidance. Admittedly, the target now seems at risk if the RE development segment Deutschland.Immobilien does not develop as planned in H2. However, Q3'24 saw a strong performance fee contribution from unobservable (and unpredictable) PE fund carries of € 17m. These might also be in the cards for Q3'25 (at a lower or maybe similar magnitude) and would thus support reaching the guidance, but that remains speculative for now.

All in all, the **release should not have come as a surprise**. Consequently, we regard the **negative share price reaction yesterday as overdone** and on the contrary **recommend to BUY**, as the shares remain attractively valued (only 6.6x FY'25e EBIT). As our estimates remain unchanged, we also maintain our **PT of € 13.00**, based on SOTP and FCFY'25e.

Y/E 31.12 (EUR m)	2022	2023	2024	2025e	2026e	2027e
Sales	913.8	941.1	1,037.5	1,105.0	1,163.5	1,221.7
Sales growth	0.7%	3.0%	10.2%	6.5%	5.3%	5.0%
EBITDA	110.6	106.5	125.0	131.8	152.1	163.1
Net debt (if net cash=0)	-113.5	-131.0	-172.0	-182.8	-202.8	-218.3
FCF	-323.5	101.3	117.0	54.2	64.3	68.1
Net Debt/EBITDA	0.0	0.0	0.0	0.0	0.0	0.0
EPS reported	0.47	0.44	0.63	0.68	0.80	0.87
EBITDA margin	12.1%	11.3%	12.1%	11.9%	13.1%	13.4%
ROCE	9.9%	9.2%	11.8%	12.2%	14.3%	15.3%
EV/sales	0.5	0.5	0.5	0.6	0.5	0.5
EV/EBITDA	4.0	4.4	4.0	5.0	4.2	3.8
PER	10.8	12.4	9.6	11.4	9.6	8.8
Adjusted FCF yield	-73.5%	21.6%	23.7%	8.2%	10.1%	11.0%

Source: Company Data, NuWays AG

Close Price as of 15.08.2025

BUY⊕	old: Buy
Target EUR 13.00 old: EUR 13.00	Upside 69.1%

Share Perf	formance)		
9.29 7				Λ.
8.31			Λ/	V.M
7.33				
6.34		\bigwedge_{M}		
5.36				
4.38				
08/23	02/24	08/24	02/25	08/25

High/low 52 weeks (EUR)	9.1 / 5.5
3m rel. performance	-7.01%
6m rel. performance	9.39%
12m rel. performance	32.59%

Market Data	
Share Price (in €)	7.69
Market Cap (in € m)	839.80
Number of Shares (in m pcs)	109.21
Enterprise Value (in € m)	657.00
Ø Volume (6 Months, in k)	47

WKN 656990	TICKET	
	Bloomberg	MLP GR
ISIN DE0006569908	WKN	656990
	ISIN	DE0006569908

Key Shareholders	
Lautenschläger Family	29.16%
HanseMerkur	10.03%
Barmenia	9.39%
Allianz SE	6.18%
Free Float	45.24%

Guidance
FY'25 EBIT: € 100-110m

Ticker

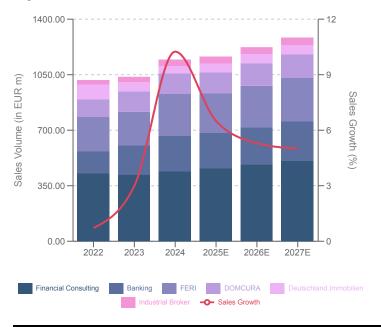
Forecast C	hanges		
	2025e	2026e	2027e
Sales	n.a.	n.a.	n.a.
EBIT	-	-	-
EPS	-	-	-



Company Profile

The MLP Group with its brands Deutschland.Immobilien, DOMCURA, FERI, MLP, RVM and TPC is the financial services provider for private, corporate and institutional clients. Particular added value is created through the networking of different perspectives and competencies - so that clients can make better financial decisions. To this end, the MLP Group expertly combines personal and digital offerings. Some of the brands also offer selected products, services and technologies for other financial service providers. An intensive transfer of knowledge and expertise takes place within the network. The specialists support each other in the areas of research and concept development as well as in customer advice. This valuable and targeted interaction creates added value for customers, but also for the company and its shareholders. Economic success is also the basis for assuming social responsibility. The Group was founded in 1971 and manages assets of around € 59.3 billion for around 581,200 private and around 27,700 corporate and institutional clients as well as non-life insurance portfolio volumes of around € 719 million. In addition to this, more than 10,000 financial services providers take up the services on offer.

Segment Breakdown



Catalysts

- Strong capital markets could trigger highly profitable performance fees
- Lower interest rates could drive stronger real estate business
- Legal changes that support private and corporate pension schemes

Investment Case

- Consistent and stable growth in revenue and profits over the past few years.
- MLP's offers broad financial consulting services, creating natural hedges against macroeconomic developments.
- With a well-established brand and a loyal customer base, MLP has a competitive advantage that helps it maintain market share.
- The company is embracing digital transformation, investing in technology to enhance customer experience and operational efficiency.

Upcoming Events

Nov 13	Publication of Q3 Report
Mar 12	Publication of Annual Report
May 13	Publication of Q1 Report

SWOT Analysis

Strengths

- Diversified and resilient business modell that almost evenly balance out macroeconomic developments.
- Mass affluent customer base with above average capabilities and priorities for financial matters.
- Large AuM base on par with renowned private banks as well as a market relevant non-life insurance premium volume.

Weaknesses

- Customer acquisition is hard to scale, especially with personal relationships at the core of MLP's business model.
- Dependence on macroeconomic conditions (e.g in banking) and reliance on capital markets (e.g. at FERI) can lead to earnings volatility.

Opportunities

- Regulatory tailwinds for private and corporate pension schemes, fuelling the need for financial advice and solutions.
- Increasing need for financial consulting and higher AuMs due to a wave of inheritances in Germany within the next decade.
- Rising corporate client business on the back of demographic labor shortage and thus need for corporate pension schemes and other corporate benefits

Threats

- Regulatory headwind for comission based financial service providers, which is sometimes up for debate on EU level.
- Reputational risks from negative press, also from competitors, that over-spill to sector's reputation.





Financials

Profit and loss (EUR m)	2022	2023	2024	2025e	2026e	2027e
Net sales	913.8	941.1	1,037.5	1,105.0	1,163.5	1,221.7
Sales growth	0.7%	3.0%	10.2%	6.5%	5.3%	5.0%
Increase/decrease in finished goods and work-in-process	0.0	0.0	0.0	0.0	0.0	0.0
Total sales	913.8	941.1	1,037.5	1,105.0	1,163.5	1,221.7
Other operating income	35.4	32.4	29.1	31.0	32.7	34.3
Material expenses	477.9	473.0	514.5	552.1	570.6	595.4
Personnel expenses	187.9	209.1	233.0	244.8	262.3	276.9
Other operating expenses	172.7	184.9	194.1	207.3	211.3	220.7
Total operating expenses	803.2	834.6	912.5	973.2	1,011.5	1,058.6
EBITDA	110.6	106.5	125.0	131.8	152.1	163.1
Depreciation	35.0	35.8	30.0	30.0	30.0	30.0
EBITA	75.6	70.7	95.0	101.7	122.0	133.1
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation of intangible assets	0.0	0.0	0.0	0.0	0.0	0.0
Impairment charges	0.0	0.0	0.0	0.0	0.0	0.0
EBIT (inc revaluation net)	75.6	70.7	95.0	101.7	122.0	133.1
Interest income	2.8	8.4	12.5	12.5	12.5	12.5
Interest expenses	5.4	10.2	7.9	8.2	8.4	8.4
Investment income	0.1	0.0	0.0	0.0	0.0	0.0
Financial result	-2.5	-1.7	4.6	4.3	4.1	4.1
Recurring pretax income from continuing operations	73.1	69.0	99.6	106.1	126.1	137.2
Extraordinary income/loss	0.0	0.0	0.0	0.0	0.0	0.0
Earnings before taxes	73.1	69.0	99.6	106.1	126.1	137.2
Income tax expense	24.4	24.9	30.3	32.3	38.3	41.7
Net income from continuing operations	48.6	44.1	69.3	73.8	87.7	95.4
Income from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0
Net income	48.6	44.1	69.3	73.8	87.7	95.4
Minority interest	-2.8	-4.5	0.0	0.0	0.0	0.0
Net profit (reported)	51.5	48.6	69.3	73.8	87.7	95.4
Average number of shares	109.2	109.2	109.2	109.2	109.2	109.2
EPS reported	0.47	0.44	0.63	0.68	0.80	0.87
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Profit and loss (common size)	2022	2023	2024	2025e	2026e	2027e
Net sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Sales growth	0.7%	3.0%	10.2%	6.5%	5.3%	5.0%
Increase/decrease in finished goods and work-in-process	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Other operating income	3.9%	3.4%	2.8%	2.8%	2.8%	2.8%
Material expenses	52.3%	50.3%	49.6%	50.0%	49.0%	48.7%
Personnel expenses	20.6%	22.2%	22.5%	22.2%	22.5%	22.7%
Other operating expenses	18.9%	19.6%	18.7%	18.8%	18.2%	18.1%
Total operating expenses	87.9%	88.7%	87.9%	88.1%	86.9%	86.6%
EBITDA	12.1%	11.3%	12.1%	11.9%	13.1%	13.4%
Depreciation	3.8%	3.8%	2.9%	2.7%	2.6%	2.5%
EBITA	8.3%	7.5%	9.2%	9.2%	10.5%	10.9%
Amortisation of goodwill	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Amortisation of intangible assets	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Impairment charges	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EBIT (inc revaluation net)	8.3%	7.5%	9.2%	9.2%	10.5%	10.9%
Interest income	0.3%	0.9%	1.2%	1.1%	1.1%	1.0%
Interest expenses	0.6%	1.1%	0.8%	0.7%	0.7%	0.7%
Investment income	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Financial result	-0.3%	-0.2%	0.4%	0.4%	0.3%	0.3%
Recurring pretax income from continuing operations	8.0%	7.3%	9.6%	9.6%	10.8%	11.2%
Extraordinary income/loss	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Earnings before taxes	8.0%	7.3%	9.6%	9.6%	10.8%	11.2%
Tax rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net income from continuing operations	5.3%	4.7%	6.7%	6.7%	7.5%	7.8%
Income from discontinued operations (net of tax)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net income	5.3%	4.7%	6.7%	6.7%	7.5%	7.8%
Minority interest	-0.3%	-0.5%	0.0%	0.0%	0.0%	0.0%
Net profit (reported)	5.6%	5.2%	6.7%	6.7%	7.5%	7.8%
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Balance sheet (EUP m)	2022	2023	2024	2025e	2026e	2027e
Balance sheet (EUR m)	2022	2023	2024	2025e 221.9	20266	2027e 221.9
Intangible assets						
Property, plant and equipment	136.6	142.3	157.9	157.9	157.9	157.9
Financial assets	247.1	186.3	191.4	191.4	191.4	191.4
Fixed Assets	618.2	554.1	571.1	571.1	571.1	571.1
Inventories	51.9	39.6	26.2	26.2	26.2	26.2
Accounts receivable	1,902.5	2,010.1	2,120.7	2,120.7	2,120.7	2,120.7
Other assets and short-term financial assets	242.4	248.7	271.1	271.1	271.1	271.1
Liquid assets	961.2	1,053.9	1,150.3	1,165.1	1,185.1	1,200.6
Deferred taxes	8.4	11.1	12.9	12.9	12.9	12.9
Deferred charges and prepaid expenses	0.0	0.0	0.0	0.0	0.0	0.0
Current Assets	3,166.4	3,363.3	3,581.2	3,596.0	3,616.0	3,631.4
Total Assets	3,784.6	3,917.5	4,152.3	4,167.1	4,187.1	4,202.6
Shareholders Equity	527.4	538.5	570.5	581.1	601.1	616.6
Minority interest	-1.9	-6.3	-0.2	0.0	0.0	0.0
Long-term liabilities to banks	137.0	140.6	152.8	152.8	152.8	152.8
Bonds (long-term)	0.0	0.0	0.0	0.0	0.0	0.0
other interest-bearing liabilities	2,633.5	2,764.6	2,914.0	2,914.0	2,914.0	2,914.0
Provisions for pensions and similar obligations	0.0	0.0	0.0	0.0	0.0	0.0
Other provisions and accrued liabilities	97.6	104.2	106.8	106.8	106.8	106.8
NON-CURRENT LIABILITIES	2,868.1	3,009.4	3,173.6	3,173.6	3,173.6	3,173.6
Short-term liabilities to banks	0.0	0.0	0.0	0.0	0.0	0.0
Accounts payable	0.0	0.0	0.0	0.0	0.0	0.0
Advance payments received on orders	0.0	0.0	0.0	0.0	0.0	0.0
Accrued taxes	0.0	0.0	0.0	4.0	4.0	4.0
Other liabilities (incl. from lease and rental contracts)	371.7	358.5	387.8	387.8	387.8	387.8
Deferred taxes	19.3	17.3	20.6	20.6	20.6	20.6
Deferred income	0.0	0.0	0.0	0.0	0.0	0.0
Current Liabilities	391.0	375.8	408.4	412.4	412.4	412.4
Total Liabilities and Shareholdes Equity	3,784.6	3,917.5	4,152.3	4,167.1	4,187.1	4,202.6
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Balance sheet (common size)	2022	2023	2024	2025e	2026e	2027e
Intangible assets	6.2%	5.8%	5.3%	5.3%	5.3%	5.3%
Property, plant and equipment	3.6%	3.6%	3.8%	3.8%	3.8%	3.8%
Financial assets	6.5%	4.8%	4.6%	4.6%	4.6%	4.6%
Fixed Assets	16.3%	14.1%	13.8%	13.7%	13.6%	13.6%
Inventories	1.4%	1.0%	0.6%	0.6%	0.6%	0.6%
Accounts receivable	50.3%	51.3%	51.1%	50.9%	50.6%	50.5%
Other assets and short-term financial assets	6.4%	6.3%	6.5%	6.5%	6.5%	6.4%
Liquid assets	25.4%	26.9%	27.7%	28.0%	28.3%	28.6%
Deferred taxes	0.2%	0.3%	0.3%	0.3%	0.3%	0.3%
Deferred charges and prepaid expenses	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Assets	83.7%	85.9%	86.2%	86.3%	86.4%	86.4%
Total Assets	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Shareholders Equity	13.9%	13.7%	13.7%	13.9%	14.4%	14.7%
Minority interest	-0.0%	-0.2%	-0.0%	0.0%	0.0%	0.0%
Long-term liabilities to banks	3.6%	3.6%	3.7%	3.7%	3.7%	3.6%
Bonds (long-term)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
other interest-bearing liabilities	69.6%	70.6%	70.2%	69.9%	69.6%	69.3%
Provisions for pensions and similar obligations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other provisions and accrued liabilities	2.6%	2.7%	2.6%	2.6%	2.6%	2.5%
NON-CURRENT LIABILITIES	75.8%	76.8%	76.4%	76.2%	75.8%	75.5%
Short-term liabilities to banks	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Accounts payable	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Advance payments received on orders	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Accrued taxes	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%
Other liabilities (incl. from lease and rental contracts)	9.8%	9.2%	9.3%	9.3%	9.3%	9.2%
Deferred taxes	0.5%	0.4%	0.5%	0.5%	0.5%	0.5%
Deferred income	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Liabilities	10.3%	9.6%	9.8%	9.9%	9.8%	9.8%
Total Liabilities and Shareholdes Equity	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%





Cash flow (EUR m)	2022	2023	2024	2025e	2026e	2027e
Net profit/loss	48.6	44.1	69.3	73.8	87.7	95.4
Depreciation of fixed assets (incl. leases)	35.0	35.8	30.0	30.0	30.0	30.0
Amortisation of goodwill & intangible assets	0.0	0.0	0.0	0.0	0.0	0.0
Other costs affecting income / expenses	4.9	2.0	11.2	0.0	0.0	0.0
Cash flow from operating activities	-319.3	98.9	142.6	82.8	95.8	102.5
Increase/decrease in inventory	-17.3	12.3	13.4	0.0	0.0	0.0
Increase/decrease in accounts receivable	-462.9	-107.5	-110.7	0.0	0.0	0.0
Increase/decrease in accounts payable	0.0	0.0	0.0	0.0	0.0	0.0
Increase/decrease in other working capital positions	117.4	131.1	149.4	0.0	0.0	0.0
Increase/decrease in working capital	-362.8	35.9	52.1	0.0	0.0	0.0
Cash flow from operating activities	-301.3	117.9	162.6	103.8	117.8	125.5
CAPEX	22.3	16.6	45.6	49.7	53.5	57.4
Payments for acquisitions	13.9	0.0	0.0	0.0	0.0	0.0
Financial investments	48.3	63.2	0.0	0.0	0.0	0.0
Income from asset disposals	0.1	-18.0	0.0	0.0	0.0	0.0
Cash flow from investing activities	-84.4	28.6	-45.6	-49.7	-53.5	-57.4
Cash flow before financing	-418.5	-12.7	84.2	14.8	20.0	15.5
Increase/decrease in debt position	-5.0	-20.4	12.2	0.0	0.0	0.0
Purchase of own shares	0.4	0.0	0.0	0.0	0.0	0.0
Capital measures	0.0	0.0	0.0	0.0	0.0	0.0
Dividends paid	32.8	32.8	32.8	39.4	44.3	52.6
Others	-1.3	0.0	0.0	0.0	0.0	0.0
Effects of exchange rate changes on cash	12.4	0.0	0.0	0.0	0.0	0.0
Cash flow from financing activities	-39.5	-53.2	-20.6	-39.4	-44.3	-52.6
Increase/decrease in liquid assets	-412.8	-33.2	96.4	14.8	20.0	15.5
Liquid assets at end of period	965.0	1,053.9	1,150.3	1,165.1	1,185.1	1,200.6





Key ratios	2022	2023	2024	2025e	2026e	2027e
P&L growth analysis						
Sales growth	0.7%	3.0%	10.2%	6.5%	5.3%	5.0%
EBITDA growth	-10.8%	-3.7%	17.4%	5.4%	15.4%	7.3%
EBIT growth	-21.9%	-6.5%	34.3%	7.1%	19.9%	9.1%
EPS growth	-17.7%	-5.6%	42.6%	6.5%	18.9%	8.8%
Efficiency						
Sales per employee	500.6	505.5	546.3	570.4	588.9	606.2
EBITDA per employee	60.6	57.2	65.8	68.0	77.0	81.0
No. employees (average)	1,825	1,862	1,899	1,937	1,976	2,015
Balance sheet analysis						
Avg. working capital / sales	-46.5%	-65.9%	-44.9%	-43.5%	-42.6%	-40.6%
Inventory turnover (sales/inventory)	17.6	23.8	39.6	42.2	42.2	42.2
Accounts receivable turnover	759.9	779.6	746.1	700.5	665.3	633.6
Accounts payable turnover	0.0	0.0	0.0	0.0	0.0	0.0
Cash flow analysis						
Free cash flow	-323.5	101.3	117.0	54.2	64.3	68.1
Free cash flow/sales	-35.4%	10.8%	11.3%	4.9%	5.5%	5.6%
FCF / net profit	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capex / sales	7.7%	8.5%	4.4%	4.5%	4.6%	4.7%
Solvency						
Net debt	-113.5	-131.0	-172.0	-182.8	-202.8	-218.3
Net Debt/EBITDA	0.0	0.0	0.0	0.0	0.0	0.0
Dividend payout ratio	67.4%	74.3%	56.8%	60.0%	60.0%	60.0%
Interest paid / avg. debt	4.1%	7.3%	5.4%	5.3%	5.5%	5.5%
Returns						
ROCE	9.9%	9.2%	11.8%	12.2%	14.3%	15.3%
ROE	9.8%	9.0%	12.1%	12.7%	14.6%	15.5%
Adjusted FCF yield	-73.5%	21.6%	23.7%	8.2%	10.1%	11.0%
Dividend yield	5.9%	5.5%	5.9%	5.3%	6.3%	6.8%
DPS	0.3	0.3	0.4	0.4	0.5	0.5
EPS reported	0.47	0.44	0.63	0.68	0.80	0.87
Average number of shares	109.2	109.2	109.2	109.2	109.2	109.2
Valuation ratios						
P/BV	1.0	1.1	1.2	1.4	1.4	1.4
EV/sales	0.5	0.5	0.5	0.6	0.5	0.5
EV/EBITDA	4.0	4.4	4.0	5.0	4.2	3.8
EV/EBIT	5.8	6.6	5.2	6.5	5.2	4.7





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Company	Disclosures
MLP SE	2

Historical target price and rating changes for ML	.P SE				
Company	Date	Analyst	Rating	Target Price	Close
MLP SE	01.08.2025	Henry Wendisch	Buy	EUR 13.00	EUR 8.09
	06.02.2025	Henry Wendisch	Buy	EUR 12.50	EUR 7.17
	12.12.2024	Henry Wendisch	Buy	EUR 12.00	EUR 5.88
	23.09.2024	Henry Wendisch	Buy	EUR 11.50	EUR 5.77
	13.05.2024	Henry Wendisch	Buy	EUR 12.00	EUR 5.71
	08.03.2024	Henry Wendisch	Buy	EUR 11.00	EUR 5.41





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The adj. FCF method is based on the assumption that investors purchase assets only at a price (enterprise value) at which the operating cash flow return after taxes on this investment exceeds their opportunity costs in the form of a hurdle rate of 7.5%. The operating cash flow is calculated as EBITDA less maintenance capex and taxes.

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Date of publication creation: 15/08/2025 06:00 AM

Date of publication dissemination: 15/08/2025 06:00 AM





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